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R 132100Z JAN 23 MID200080647931U

FM COMNAVRESFOR NORFOLK VA

TO NAVRESFOR

INFO BUMED FALLS CHURCH VA

COMNAVAIRFORES SAN DIEGO CA

COMNAVSPECWARGRU ELEVEN

COMNAVRESFOR NORFOLK VA

COMNAVRESFORCOM NORFOLK VA

COMNAVIFORES FORT WORTH TX

NAVREG NORTHWEST RCC EVERETT WA

NAVREG SOUTHWEST RCC SAN DIEGO CA

NAVREG SOUTHEAST RCC JACKSONVILLE FL

REDCOM NORFOLK VA

NAVREG SOUTHEAST RCC FORT WORTH TX

NAVREG MIDLANT RCC GREAT LAKES IL

ECRC NORFOLK VA

BT

UNCLAS

ALNAVRESFOR 001/23

MSGID/GENADMIN/COMNAVRESFOR NORFOLK VA/N3/JAN//

SUBJ/NAVY RESERVE MASS ACTIVATION EXERCISE 2023 (MAX 23) EXERCISE
ORDER//

REF/A/NAVADMIN/CNO WASHINGTON DC/261859ZJAN22//

REF/B/MSG/CNRF/072123ZOC22//

REF/C/DOC/COMNAVRESFORINST/23AUG22//

REF/D/MSG/ALNAVRESFOR/241030ZNOV20//

REF/E/MSG/ALNAVRESFOR/172022ZMAY22//

REF/F/DOC/OPNAV/17AUG18//

NARR/REF A is NAVADMIN 013/22, Adaptive Mobilization. REF B is Navy Reserve Fiscal Year 2023 (FY-23) Mobilization Exercises Planning Order. REF C is COMNAVRESFORINST 3060.7E, Navy Reserve Mobilization and Demobilization Procedures. REF D is ALNAVRESFOR 025/20, Navy Reserve Fighting Instructions 2020. REF E is ALNAVRESFOR 020/22, Navy Reserve Fighting Instructions 2022. REF F is OPNAVINST 3060.7C Navy Manpower Augmentation Guide.//

RMKS/1. Purpose.

A. This exercise order (EXORD) directs Commander, Naval Air Force Reserve (CNAFR), Naval Special Warfare Group ELEVEN (NSWG-11), and Navy Reserve Region Readiness and Mobilization Commands (REDCOMs) to participate in MAX 23. MAX 23 commences 01MAR2023 and ends 31MAR2023.

B. This EXORD requests Bureau of Medicine and Surgery (BUMED) to solicit and issue orders for the full complement (413 plus alternates) of assigned Selected Reservists (SELRES) to provide medical support in accordance with the BSO-18 Reserve Component Medical Support of Adaptive Mobilization Concept of Operations during MAX 23 over the selected NRCs' normally scheduled March drill weekend. Selected NRCs are delineated in Para 5.B below.

2. Background.

A. In September 2021, a new construct for mobilization named Adaptive Mobilization (AM) was conceptually approved by the Chief of Naval Personnel (CNP) and the Chief of Navy Reserve (CNR). AM was designed to satisfy both steady-state and mass activation requirements and encompasses all processes of distributed activation (DA), distributed mobilization (DM), distributed de-mobilization (DDM), and distributed de-activation (DDA). The AM construct was codified via reference (a).

B. In FY-23, Commander, Navy Reserve Force directed the planning and execution of three MOBEXs to develop, test, and evaluate DA processes per reference (b). The force must continue to execute and leverage readiness improvement initiatives incorporated in the Chapter 1 Tables of reference (c).

C. FY-23 MOBEXs are designed to evaluate the progress of driving readiness across the force as well as develop and improve AM processes. MAX 23 is the second exercise in the series for FY-23.

3. Commander's Intent.

A. Commander, Navy Reserve Force (CNRF) executes AM to mobilize designated personnel for both (1) mass activation in support of strategic competition as well as (2) steady-state and emergent ad hoc augmentation.

B. Exercises evaluate and improve mobilization processes and readiness for strategic competition. MAX 23, directed in reference (b), will exercise the mobilization-to-billet pathway processes for SELRES.

(1) Per reference (d), each SELRES Sailor is required to know and understand the requirements of their programmed mobilization billet, as well as to be ready to activate and serve in that billet on day one.

C. The main objectives of MOBEXs is to evaluate Echelon (ECH) IV/V commands' ability to execute AM processes with a focus on accuracy of strength gain (i.e. activation) package processing and screening checklist (NAVPERS 1300/22 and NAVMED 1300/4) completion. MAX 23 will also integrate and test BUMED's concept of operations, BSO-18 Reserve Component Medical Support of Adaptive Mobilization.

D. Participation is directed by CNRF and mandatory for all members selected to participate per Para 5 of this EXORD. Non-participants, as defined in Para 4, will be listed by name in the respective after action report (AAR) directed in Para 4.

4. Execute.

A. There will be three (3) CNRF N35 MAX 23 exercise coordination and execution meetings held for all participating ECH III/IV/V commands.

(1) All personnel attending these meetings will read this EXORD in its entirety prior to attending a meeting.

(2) Agenda items will be the same at all three sessions. Multiple sessions will be held to allow for flexibility of ECH III/IV/V command staff in attending. Attendance at all sessions is not required, but information covered at each session may not be

identical based on questions from the audience. These meetings will be held via Microsoft Teams on 24JAN2023 at 2100Z, 26JAN2023 at 2100Z, and 08FEB2023 at 1700Z.

Teams link: https://dod.teams.microsoft.us/l/meetup-join/19%3adod%3ameeting_ed951ae2abda4cfba9fb0e6ebf21fd84%40thread.v2/0?context=%7b%22Tid%22%3a%22e3333e00-c877-4b87-b6ad-45e942de1750%22%2c%22Oid%22%3a%22eb6d161e-2e4d-4681-b822-7da9b1672d8f%22%7d.

B. Additional Training Periods (ATPs). The use of rescheduled drills or ATPs are authorized for members to complete exercise requirements outside of their normally scheduled drill weekend. Additional ATP requests should be made via the process described herein, and should not be made via reserve program directors (RPDs).

(1) If a unit's additional drill balance is depleted and additional drills are required to complete exercise requirements, a request will be submitted from Navy Reserve augment unit leadership to their NRA (ECH V command) by TRUIC.

(2) CNAFR, NSWG-11, and REDCOMs will consolidate requests and submit to CNRF in accordance with procedures/template promulgated to the adaptive mobilization action officer leads with a suspense date of 17FEB2023. This task will be tracked via Enterprise Task Management Software Solution (ETMS2).

a. ATPs are offered only to participants who administratively complete and submit the 'exercise required documents' of Para 4.C.(3) below.

(3) Once approved by CNRF, CNRF N31 will coordinate with Executive Committee Pillar Leads (RPDs) to distribute additional drills into the appropriate TRUIC's operational support plan additional drill execution spreadsheet (OSPADES).

a. NRAs/Units/SELRES are not to delay scheduling or execution of ATPs while awaiting their approved ATP allotment to populate in OSPADES.

C. SELRES Participants:

(1) SELRES members selected to participate are directed to complete exercise requirements as delineated below. Contact your assigned NRA to coordinate as needed.

(2) Required documentation can be obtained from the CNRFC N15 Distributed Activation SharePoint Portal (<https://private.navyreserve.navy.mil/cnrfc/N-Codes/N1/covid/Pages/default.aspx> (CAC required)). From the CNRFC N15 Distributed Activation SharePoint Portal, use the 'Select MOB Workflow' drop down to select your NRA's immediate superior in command (ISIC), then navigate to the 'MOB Required Documents' tab.

(3) The below listed documents, herein referred to as 'exercise required documents', must be completed and uploaded to the CNRFC N15 Distributed Activation SharePoint Portal along with all associated/supporting documentation. Members will be able to upload exercise documents to the CNRFC N15 Distributed Activation SharePoint Portal upon STARTEX.

- a. TSC Norfolk Activation Pay Gain Packet
- b. NAVPERS 1300/22 Expeditionary Screening Checklist

c. NAVMED 1300/4 Expeditionary Medical and Dental Screening

(4) All requirements of the 'exercise required documents' should be completed. Items may only be simulated as delineated in Para 4.H. Any items not completed will be tracked by the NRA via the MOBEX EXERCISE SCORECARD and reported via AAR.

(5) The exercise orders, 'MOBEX EXERCISE ORDERS_MOBEX USE ONLY.pdf', contain pictographic instructions on uploading the TSC Norfolk Activation Pay Gain Packet and NAVPERS 1300/22 Expeditionary Screening Checklist 'exercise required documents' to the CNRFC N15 Distributed Activation SharePoint Portal.

(6) Documents should be completed via electronic means to the maximum extent possible (i.e. digital signatures) and will be uploaded to the CNRFC N15 Distributed Activation SharePoint Portal.

(7) Information technology (IT) issues, such as trouble signing PDFs electronically or accessing CAC enabled websites, will be troubleshoot with the NRA IT department.

(8) SELRES participants will monitor package status via the CNRFC N15 Distributed Activation SharePoint Portal, and if rejected, make needed corrections until their package status shows "accepted".

(9) Provide feedback to the NRA for incorporation in their AAR.

D. BUMED BSO-18 Reserve Component Medical Support of Adaptive Mobilization Concept of Operations:

(1) BSO-18 members must familiarize themselves with all required documentation and guidance for medical mobilization screening. This package will be provided electronically by CNRF N9 to CNAFR, NSWG-11, and REDCOM regional medical directors (RMDs) by 30JAN23. POCs for each participating NRC will be included in this package.

(2) BSO-18 members should attend a virtual training meeting hosted by CNRF N9, Deputy Force Surgeons, and RMDs to improve familiarization and integration. These meetings will be scheduled within two weeks of the exercise start date. Meeting details will be communicated to CNAFR, NSWG-11, and REDCOM RMDs.

(3) BSO-18 members are directed to complete mobilization medical screening requirements for MAX 23 participants. Supplemental guidance regarding BSO-18 personnel pre-exercise training and employment; completion of NAVMED 1300/4 (Rev. 12-2021) and DD Form 2807-1 (OCT 2018); and processing of medical documents will be addressed in the CNRF N9 MAX 23 Memorandum. The Memorandum will be provided to BUMED, CNAFR, NSWG-11, and REDCOM RMDs by 30JAN23 for further dissemination.

(4) BSO-18 members should provide feedback regarding the BSO-18 Reserve Component Medical Support of Adaptive Mobilization Concept of Operations and its execution. A single BSO-18 member at each selected NRC should be designated to receive exercise feedback from their team members. That single member should provide consolidated medical operations feedback from the team at the selected NRC to the NRC and the BUMED point of contact provided in Para 7.F below.

(5) An AAR using input submitted to the BUMED POC identified in Para 7.F. by MAX 23 BSO-18 support members is requested to be submitted to CNRF via ETMS2 by close of business 12May2023.

E. ECH V - NRAs

(1) Read this EXORD in its entirety.

(2) Attend at least one of the exercise coordination and execution meetings in Para 4.A.

(3) Make positive contact and coordinate with assigned participants to complete and submit 'exercise required documents' as described in Para 4.C.(3).

(4) All requirements of the 'exercise required documents' should be completed. Items may only be simulated as delineated in Para 4.H. Any items not completed will be tracked by the NRA via the MOBEX EXERCISE SCORECARD and reported via AAR.

a. MOBEX EXERCISE SCORECARD and MOBEX AAR Template documents are provided under the 'MOB Required Documents' tab of the CNRFC N15 Distributed Activation SharePoint Portal (link provided in Para 4.C.(2) above) to aid NRAs in:

i. Tracking/aggregating results during the exercise.

ii. Completion of their AAR at the conclusion of the exercise.

(5) Assist assigned participants in completing exercise required documents and uploading to the CNRFC N15 Distributed Activation SharePoint Portal.

(6) Assist assigned participants experiencing information technology (IT) issues, such as trouble signing PDFs electronically or accessing CAC enabled websites. Issues unable to be resolved by NRA IT will be elevated via the appropriate trouble desk or ISIC. Issues which are not resolved by end of the exercise period will be thoroughly documented in the AAR.

(7) NRAs will screen documentation submitted to the CNRFC N15 Distributed Activation SharePoint Portal for correctness/completion and action as appropriate (i.e. accept or reject). NRAs will coordinate with the member to ensure rejected packages are corrected and resubmitted.

a. Common exercise required document errors identified during previous MOBEXs: Blanks in required spaces such as social security numbers, signatures, and incorrect or missing order endorsements.

(8) During FY-22 MOBEXs, NRAs repeatedly demonstrated their ability to innovate solutions and workarounds to accomplish the mission. A goal of this exercise is to refine processes and identify system issues for correction. To achieve this goal, to the maximum extent possible the established processes and systems will be utilized and NRAs will use the AAR to identify issues or shortfalls and to recommend solutions vice innovating and implementing solutions in situ. Any questions regarding the process should be addressed via your ISIC.

(9) ECH V commands will be assessed on three factors:

a. Participation. Percentage of members identified in Para 5 who submitted a TSC Norfolk activation pay gain packet via the CNRFC N15 Distributed Activation SharePoint Portal.

i. If a member was a participant (submitted a TSC Norfolk

activation pay gain packet) but did not submit other required exercise documents (NAVPERS 1300/22 or NAVMED 1300/4), they will be listed by name detailing the deficiency and describe corrective action taken if appropriate, and report any issue unable to be resolved as well as provide suggestions for issue resolution.

b. TSC Norfolk activation pay gain packet accuracy. Percentage of NRA accepted packages which are 100 percent complete and correct.

c. Demonstration of familiarity with and mastery of the commands' ability to execute adaptive mobilization processes.

i. The goal of any MOBEX is not necessarily to produce mobilization ready Sailors at FINEX. An NRA that is familiar with the processes and which has mastered them understands where they lack capability to complete requirements within the exercise required documents and they can articulate those capability shortfalls, propose solutions, and identify assistance required.

ii. Familiarity with and mastery of the processes is demonstrated via requirement completion tracking and reporting utilizing the MOBEX EXERCISE SCORECARD and MOBEX AAR Template.

(10) ECH V commands will submit completed AARs as directed by their ISIC using the guidance of Para 4.F including the BUMED input of Para 4.D.(4). AARs will be fully routed through respective chains of command prior to submission.

F. ECH IV - REDCOMs/Wings/SEAL Teams

(1) Read this EXORD in its entirety.

(2) Attend one of the exercise coordination and execution meetings in Para 4.A.

(3) Provide guidance and supervision to their NRAs regarding the execution of this exercise.

a. The REDCOM/Wing/SEAL Team will ensure that every participating member's NAVMED 1300/4 is uploaded to the appropriate folder in the "Medical Form Document PII" tab located on the CNRFC N15 Distributed Activation SharePoint Portal.

b. The REDCOM/Wing/SEAL Team N9 will complete AOR Waivers and provide mobilization screening assistance as needed during the exercise as detailed in Para 4.H.(5)d.

(4) The REDCOM/Wing/SEAL Team will screen documentation submitted to the CNRFC N15 Distributed Activation SharePoint Portal for correctness/completion and action as appropriate (i.e. accept or reject).

a. Common exercise required document errors identified during previous MOBEXs: Blanks in required spaces such as social security numbers, signatures, and incorrect or missing order endorsements.

b. Once the exercise is concluded, the ECH IV medical personnel will review at least 10 percent of the submitted packages for completeness and accuracy in order to provide quality assurance of the work accomplished by their lower echelon. This review must be complete within 14 days of exercise completion and results will be included in the appropriate Echelon AAR.

(5) ECH IV commands will be assessed on three factors:

a. Participation. Percentage of members identified in Para 5 who submitted a TSC Norfolk activation pay gain packet via the CNRFC N15 Distributed Activation SharePoint Portal.

i. If a member was a participant (submitted a TSC Norfolk activation pay gain packet) but did not submit other required exercise documents (NAVPERS 1300/22 or NAVMED 1300/4), they will be listed by name detailing the deficiency and describe corrective action taken if appropriate, and report any issue unable to be resolved as well as provide suggestions for issue resolution.

b. TSC Norfolk activation pay gain packet accuracy. Percentage of NRA accepted packages which are 100 percent complete and correct.

c. Demonstration of the ability to supervise NRAs to ensure familiarity with and mastery of the commands' ability to execute adaptive mobilization processes.

i. The goal of any MOBEX is not necessarily to produce mobilization ready Sailors at FINEX. A NRA that is familiar with the processes and which has mastered them understands where they lack capability to complete requirements within the exercise required documents and they can articulate those capability shortfalls, propose solutions, and identify assistance required.

(6) ECH IV commands will use data consolidated from their ECH V AARs to submit ECH IV AARs to CNRF by close of business 28APR2023. This task will be sent via ETMS2 for tracking purposes. ECH IV AAR submissions must contain the following elements:

a. Summary of action detailing the number of members identified to participate, TSC Norfolk activation pay gain packets submitted, NAVPERS 1300/22 forms submitted, and NAVMED 1300/4 forms submitted.

b. Recommendations for improvement.

c. Summary of the detailed reports of all NRAs highlighting any commonalities throughout the region or issues which require attention from the ECH IV level or higher.

d. By-name report of all individuals identified as exercise participants but who failed to participate satisfactorily (non-participants). Include the reason for non-participation and any corrective action taken by ECH IV/V leadership. If a member was a participant (submitted a TSC Norfolk activation pay gain packet) but did not submit other required exercise elements (NAVPERS 1300/22 or NAVMED 1300/4), a detailed explanation will be provided explaining why all exercise requirements were not completed and submitted.

e. Summary and analysis of BUMED AAR input of Para 4.D.(4) from their selected NRCs.

f. All NRA/ECH V AARs will be submitted to CNRFC via respective REDCOM/ECH III/IV commands for historical purposes.

G. ECH III - CNAFR/NSWG-11

(1) Read this EXORD in its entirety.

(2) Attend one of the exercise coordination and execution meetings in Para 4.A.

(3) Provide guidance and supervision to respective ECH IV commands regarding the execution of this exercise.

(4) ECH III commands will use data consolidated from their ECH IV commands' AARs to submit ECH III AARs to CNRF by close of business 12MAY2023. This task will be sent via ETMS2 for tracking purposes. ECH III AAR submissions must contain the following elements:

a. Summary of action detailing the number of members identified to participate, TSC Norfolk activation pay gain packets submitted, NAVPERS 1300/22 forms submitted, and NAVMED 1300/4 forms submitted.

b. Recommendations for improvement.

c. Summary of the detailed reports of all NRAs highlighting any commonalities throughout the region or issues which require attention from the ECH IV level or higher.

d. By-name report of all individuals identified as exercise participants but who failed to participate satisfactorily (non-participants). Include the reason for non-participation and any corrective action taken by ECH IV/V leadership. If a member was a participant (submitted a TSC Norfolk activation pay gain packet) but did not submit other required exercise elements (NAVPERS 1300/22 or NAVMED 1300/4), a detailed explanation will be provided explaining why all exercise requirements were not completed and submitted.

e. All NRA/ECH V AARs will be submitted to CNRF/C via respective ECH III/IV commands for historical purposes.

H. Clarifications and authorized simulated items

(1) NRAs are directed to execute all normal mobilization processes, screenings, and procedures while conducting MAX 23.

a. All screening items should be completed. No items will be simulated unless otherwise directed herein.

b. If a member meets the requirements for MOB cancelation per reference (c), the NRA will document the reason for cancelation, continue exercise execution per Para 4, and indicate in the AAR the member's name, reason cancellation would be required, and action taken by the NRA to document/resolve the issue.

c. Process work-arounds (i.e. use of wet-signed paper forms vice electronically signed digital forms) should not be utilized. Any identified need for process work-arounds or issues resulting in members not submitting the completed 'exercise required documents' will be appropriately noted in the AAR.

(2) NSIPS specific simulations:

a. Individual mobilization status (IMS) codes (R##, RC1, RC2, etc) will not be entered in NSIPS. IMS code changes associated with MAX 23 will be simulated.

b. DSC codes will not be changed in NSIPS. DSC code changes will be simulated as part of the TSC Norfolk activation pay gain packet processing.

(3) Orders for MAX 23 will not be available in the Navy and Marine Corps Mobilization Processing System (NMCMPs).

a. Members will simulate obtaining orders from NMCMPs by downloading the orders/instruction template (MOBEX EXERCISE ORDERS_MOBEX USE ONLY.pdf) in the 'MOB Required

Documents' tab of the CNRFC N15 Distributed Activation SharePoint Portal (link provided in Para 4.C.(2) above).

(4) The following MOBEX NAVPERS_1300/22_Rev06-22 checklist clarifications are specified below, and are pre-entered in the copy located under the 'MOB Required Documents' tab on the CNRFC N15 Distributed Activation SharePoint Portal:

a. Section 1.a: Verify member has an open government travel charge card (GTCC) account and is in good standing. Simulate activation of member's GTCC.

b. Section 1.i: Upon completion of NAVMED 1300/4, simulate IMS code update to RC2 [Completed Medical Screening].

c. Section 1, Command IA Coordinator (CIAC) Verification: Simulate assigning service member to a CIAC in Navy Family Accountability and Assessment System (NFAAS) at <https://navyfamily.navy.mil>. Enter 'Simulated per Para 4.H.(4).c' as the NFAAS CIAC file ID # on the NAVPERS 1300/22.

d. Section 2, Part 1.b: Simulate activation of member's valid government travel charge card (GTCC).

e. Section 2, Part 1.l: Simulate selecting "IA Option" in PRIMIS.

f. Section 2, Part 1.o: PRD extensions will not be granted for MAX 23. NRA communications with NAVRESFORCOM (N12) regarding PRD extensions will include language to identify that the request is part of an exercise.

(i.e. MAX 23 - EXERCISE EXERCISE EXERCISE - MAX 23).

g. Section 2, Part 1.q: Simulation. Per reference (c), deployment readiness training (DRT) is required of all SELRES every 3 years. Participants not in compliance will coordinate with their NRA to attend an available training to ensure that the highest levels of mobilization readiness are maintained. If the next available training occurs outside of the exercise, note the deficiency in the MOBEX EXERCISE SCORECARD for aggregation and reporting in the NRA AAR.

h. Section 2, Part 1.r: Complete all portions of this step, but simulate CCC or transition officer (TO) uploading DD eForm 2648 to DMDC.

i. Section 2, Part 3.(9): Simulate completion of Tactical Combat Casualty Care - All Service Members (TCCC - ASM) Tier 1 certification (B-300-2010).

j. Section 2, Part 5.b: Simulate completion of detaching individual evaluation/fitness report.

k. Section 2, Part 5.c: On RLD, simulate IMS code change to RC3 to reflect Service Member's active status.

(5) The following NAVMED 1300/4 (Rev. 12-2021) checklist clarifications are specified below:

a. Medical Readiness: Complete Medical Readiness services in accordance with NRA resources. For example: If a Sailor needs a vaccination that the NRA has on-hand, administer the vaccine and update the Medical Readiness Reporting System (MRRS); If a Sailor needs a vaccination that the NRA does not have on-hand, note the

deficiency in the MOBEX EXERCISE SCORECARD for aggregation and reporting in the NRA AAR.

b. Part I, Section A, Item 11: Participants will verify access to the Electronic Health Assessment (EHA) NMCPHC Website <https://data.nmcpHC.med.navy.mil/eha/> and ability to log in. NRAs will report participant ability to access the website and indicate if the NRA has organic medical capability to review and certify submissions. This information will be aggregated and reported by the NRA in their AAR. DO NOT complete a pre-deployment health assessment (PreDHA), DD Form 2795 in the EHA website.

c. Part I, Section G, Item 6: Participants will verify with the NRA that their medical record is maintained appropriately. Member will simulate record in hand.

d. Part II, Section C, D, and E: For selected NRCs with BSO-18 Reserve Component Medical Support of Adaptive Mobilization Concept of Operations Participants, if AOR waiver is required:

i. Download the Combatant Command waiver document and complete all sections.

ii. Submit AOR Medical Waiver to REDCOM Medical Director for review.

iii. REDCOM will approve or request additional information and return to requestor noting approval.

iv. Upon approval or denial, update NAVMED 1300/4 Part II, Sections C, D and E.

v. Waivers created as a part of this exercise WILL NOT be submitted to AOR surgeons for review/adjudication.

e. Part III, Section A, Item 1: Participants will verify with the NRA that their dental record is maintained appropriately. Member will simulate record in hand.

5. Admin/Logistics.

A. CNAFR, NSWG-11, and REDCOMs are directed to select 20 percent of their SELRES population for participation in MAX 23 with a suspense date of 17FEB2023. This task will be sent via ETMS2 for tracking purposes. Participant selection criteria is provided below:

i. Individuals should be selected at random taking the additional considerations below into account.

ii. SELRES selected should account for at least 20 percent of each NRAs total population (20 percent required at the ECH III/IV level). SELRES selection by entire units, as has been done for previous exercises, is not required for MAX 23.

iii. Where possible, select SELRES for MAX 23 participation that have not participated in a previous MOBEX.

iv. SELRES on MOB, ADOS, or Definite Recall orders at the time of the exercise period (1-31MAR23) or with an approved attrition (separation/retirement) request should not be selected as a participant for MAX 23.

v. SELRES with MOB-limiting MAS codes as defined in RESPERSMAN 3060-010 will not be excluded from exercise selection or participation.

B. NRAs selected to receive BUMED support as documented in the BSO-18 Reserve Component Medical Support of Adaptive Mobilization Concept of Operations:

- (1) REDCOM EVERETT
 - a. NRC EVERETT
 - b. NRC KITSAP
 - c. NRC MINNEAPOLIS
 - d. NRC OMAHA
- (2) REDCOM SAN DIEGO
 - a. NRC SAN DIEGO
 - b. NRC DENVER
 - c. NRC VENTURA
 - d. NRC PHOENIX
 - e. NRC PEARL HARBOR
- (3) REDCOM JACKSONVILLE
 - a. NRC ATLANTA
 - b. NRC JACKSONVILLE
 - c. NRC TAMPA
 - d. NRC PENSACOLA
- (4) REDCOM NORFOLK
 - a. NRC NORFOLK
 - b. NRC WASHINGTON DC
- (5) REDCOM FORT WORTH
 - a. NRC FORT WORTH
 - b. NRC ST LOUIS
 - c. NRC NEW ORLEANS
 - d. NRC SAN ANTONIO
- (6) REDCOM GREAT LAKES
 - a. NRC GREAT LAKES
 - b. NRC COLUMBUS
 - c. NRC BATTLE CREEK
 - d. NRC PITTSBURGH

6. All questions regarding AM and MAX 23 will be addressed through the chain of command from SELRES to Unit Leadership/NRAs to REDCOMs/Wings/Teams and higher.

7. Points of Contact:

- A. CNRF N15: LCDR Deon Graham, deon.d.graham.mil(at)us.navy.mil
- B. CNRF N35 Adaptive Mobilization Coordinator: CDR Andrew Alvarado, andrew.r.alvarado.mil(at)us.navy.mil
- C. CNRF N35 Mobilization Exercise Coordinator: LCDR Alex C. Crow, alexander.c.crow.mil(at)us.navy.mil
- D. CNRF N36 Adaptive Mobilization Coordinator: CDR Joanna Bridge, joanna.l.bridge.mil(at)us.navy.mil
- E. CNRF N9: CAPT Joy Greer, joy.a.greer.mil(at)us.navy.mil
- F. BUMED: LCDR Kelly Mitzen, kelly.l.mitzen.mil(at)health.mil
- G. CNAFR: CDR Heydee Mena, heydee.m.mena.mil(at)us.navy.mil
- H. NSWG-11: CDR Richard "Rusty" Linnell, richard.c.linnell.mil(at)socom.mil

8. Released by RADM Michael Steffen, Deputy Commander, Navy Reserve Force.//

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